

#### **IMPLEMENTATION MATRIX**

The Implementation Matrix below organizes
Action Steps that are associated with Strategies
that are found in Section 2. Included are
project initiation timeframe goals, as well as
organizational lead and estimated cost. This is
a living document that will be updated on the
Together Chaffee website as more time is spent
refining implementation.

Each Action Step's corresponding Goal and Strategy is linked in the "Ref" column.

\$ = Under \$100,000

\$\$ = \$100,000 - \$5 Million

\$\$\$ = Over \$5 Million

# 1. PEOPLE & COMMUNITY SERVICES

Ref	Implementation Action	Lead	Timeline	Cost
<u>1.1, A</u>	Facilitate opportunities for inclusive community-building events, such as a Chaffee Heritage Day Celebration.			
<u>1.1, A</u>	Facilitate communication of community events through a central events calendar /County Visitors Bureau.			
<u>1.1, A</u>	Seek opportunities to introduce diversity and encourage inclusive behaviors in the County conversation.	Full Circle Restorative Justice		
<u>1.1, A</u>	Address harm, crime and conflict in the community in ways that build community, integrate all those impacted, serve victims and increase public safety.	Full Circle Restorative Justice		
<u>1.1, B</u>	Assess the needs of all residents in Chaffee County, particularly vulnerable or underserved groups in our region.	Chaffee County Equity Coalition		
<u>1.1, B</u>	Provide/facilitate access to essential County functions particularly to overcome communication barriers.			
<u>1.1, B</u>	Raise awareness of the cultural contributions to our County by diverse communities.			
<u>1.1, B</u>	Promote inclusivity in all county functions and activities, so as to be welcoming to all faiths and belief systems.	Chaffee County Equity Coalition		
<u>1.1, B</u>	Address issues of isolation and deficient services.			
<u>1.2, D</u>	Support arts education for all ages and arts organizations that promote and offer arts education throughout the County.			
<u>1.2, D</u>	Form a County-wide collaborative to represent the arts and creative communities.	Chaffee County Community Foundation		
<u>1.2, D</u>	Support and promote young creative artists.			
<u>1.2, D</u>	Acknowledge the financial contribution that the creative arts make to the economy of Chaffee County.			

Ref	Implementation Action	Lead	Timeline	Cost
<u>1.3, E</u>	Maximize use of existing facilities and coordination with municipalities for health, wellness, and fitness activities.			
<u>1.3, F</u>	Support the Chaffee County Health Coalition with implementation actions to address community health issues.	Chaffee County Public Health	Short & ongoing	\$
<u>1.3, F</u>	Update the Community Health Improvement Plan.	Chaffee County Public Health	Medium & ongoing	\$
<u>1.3, F</u>	In partnership with diverse stakeholders launch an awareness campaign of the effects of behaviors that negatively affect health and the availability of preventive health services.	Chaffee County Public Health	Short & ongoing	\$
<u>1.3, F</u>	Foster a working relationship between Chaffee County Public Health and the Planning Commission to share expertise and resources to achieve shared goals.	Chaffee County Public Health	Short & ongoing	\$
<u>1.3, F</u>	Work with CCPH to develop an orientation for new PC members on the interconnections between land use planning and public health.	Chaffee County Public Health	Short & ongoing	\$
<u>1.3, F</u>	Review and adopt recommendations from the Chaffee County Food Assessment.	Guidestone, CCHED		
<u>1.3, F</u>	Support the Chaffee Local Foods Coalition's work to build a resilient food system and food access.	Guidestone, CCHED		
<u>1.4, H</u>	Evaluate assets and needs of seniors in areas such as parks and public spaces, housing, community participation, respect and social inclusion, communication and information, community and health and in-home services, and grief support services.	Chaffee County Public Health	Short & ongoing	\$
<u>1.4, H</u>	Financially and culturally support community organizations that serve seniors.	Senior Master Plan, CCPH	Short & ongoing	\$
1.4, H	Support the Chaffee County Early Childcare Council recommendations for expanding childcare access in the county by addressing facilities needs.	Chaffee County Early Childhood Council	Short & ongoing	\$\$\$
1.5, K	Support the Chaffee County Early Childcare Council recommendations for expanding childcare access in the county by addressing staffing needs.	Chaffee County Early Childhood Council	Short & ongoing	\$\$
<u>1.5, K</u>	Support the Chaffee County Early Childcare Council recommendations for expanding childcare access in the county by supporting economic viability of childcare providers.	Chaffee County Early Childhood Council	Short & ongoing	\$
<u>1.5, K</u>	Support new centers and childcare homes through the licensing process.	Chaffee County Early Childhood Council	Short & ongoing	
<u>1.5, L</u>	Assess needs for health services in the schools.	BV & Salida School Districts	Short	
1.5, L	Implement services to meet the needs identified in the health services for schools assessment.	BV & Salida School Districts		

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Ref	Implementation Action	Lead	Timeline	Cost
<u>1.5, L</u>	Support extracurricular youth programming.	BV & Salida School Districts		
<u>1.6, N</u>	Support and encourage local community volunteer organizations.	CCCF		
<u>1.6, N</u>	Encourage and facilitate participation and public engagement in community projects.	CCCF		
<u>1.7, Q</u>	Perform facilities needs assessments and capital improvements planning to ensure serving needs are being accommodated in proportion with the pace of growth.			
<u>1.8, R</u>	Conduct a county wide assessment of vulnerable individuals and their need.	Human Services		
<u>1.8, R</u>	Conduct an inventory of available services for vulnerable populations.	Human Services		
<u>1.8, R</u>	Strengthen outreach systems and a central coordinated access point to information about accessing services.	ССРН	Short & ongoing	
<u>1.8, R</u>	Partner with and financially support entities uniquely positioned to assess community member needs and provide advocacy and support for victims and survivors.	Full Circle Restorative Justice		
1.8, R	Provide funding as necessary to public agencies and resources that provide services to crime victims, the incarcerated, unhoused, etc.			
<u>1.8, R</u>	Prepare for anticipated stresses on all support systems that will occur due to anticipated population increase.	Full Circle Restorative Justice		
1.9, V	Assess which County services are vulnerable to future financial strain.	County Planning Department		
1.9, V	Conduct an impact fee study for services or facilities affected by growth.	County Planning Department		
<u>1.9, V</u>	Perform capital improvement plans and facility assessments to ensure adequate facilities and staffing needs are accounted for.	County Planning Department		
<u>1.9, V</u>	Enhance systems for civic participation in local governance.			

#### 2. COUNTY CHARACTER

Ref	Implementation Action	Lead	Timeline	Cost
<u>2.1, A</u>	Support the development and execution of the RIB's Chaffee County Recreation and Resource Protection Plan.	Envision	Short	Funded
<u>2.1, B</u>	Develop appropriate master plans, such as a County-wide Parks, Open Space, Trails and Recreation Master Plan, that are amendments to the comprehensive plan and guide land use decision making and investments.	Envision	Short	Funded

Ref	Implementation Action	Lead	Timeline	Cost
2.1, B	Envision Chaffee County will facilitate development and implementation of the Chaffee Recreation Plan, with leadership by an in-place Chaffee Recreation Council including top leaders from all land management agencies, municipal governments, county and community. The plan is fully funded and in progress for 2021 completion, followed by implementation.	Envision	Short	Funded
<u>2.1, B</u>	Map all existing recreation and tourism-related lodging and services to identify current areas of focused commercial activity	Envision	Short	Funded
<u>2.1, B</u>	Promote clustering of future tourism-related lodging in the land use code update to minimize impacts on residential or agricultural areas.			
<u>2.1, B</u>	Communicate Chaffee Recreation Plan and the Recreation Suitability Map when complete to the group working on the Trails Master Plan (the Rec Plan should act as a precursor).	Envision	Short	Funded
2.1, B	Ensure all resulting map data and modelling is communicated to PC for use in development planning.	Envision	Short	Funded
<u>2.1, C</u>	Support organizations that provide access opportunities for individuals, youth, and families who are typically unable to enjoy the outdoors.	ССРН	Long	
<u>2.2, E</u>	Update the Chaffee County historic structures and sites inventory.	ССНААВ	Medium	\$\$
<u>2.2, E</u>	Identify and nominate properties for National Historic Register designation.	ССНААВ	Medium	\$
<u>2.2, E</u>	Collaborate with property owners on preservation strategies.	ССНААВ	Medium	
<u>2.2, D</u>	Appoint a Planning Commissioner, County Commissioner, or staff to represent the County on the CCHAAB.	County Planning Department	Short	No cost
<u>2.2, F</u>	Raise awareness of historic structures and sites.	ССНААВ	Long	\$\$
2.2, F	Support CCHAAB with enhancing collaboration and coordination amongst regional organizations working on protection of community assets such as, Buena Vista Heritage, Salida Museum, Salida Historic Preservation Committee, Hutchinson Homestead & Learning, Salida Area Parks, Open Space & Trails.	ССНААВ	Long	\$\$\$
2.2, F	Provide funding for promotion of county heritage historic sites and events.	ССНААВ	Short	\$
2.2, F	Support historical and cultural education in local schools.	CCHAAB	Long	\$\$
2.2, G	Support updates to the Chaffee County Heritage Area & Collegiate Peaks Scenic and Historic Byways Management Plan. (SHBMP)	ССНААВ	Short	\$\$
2.2, G	Integrate the SHBMP into local and regional economic development plans.	County/CCVB/	Medium	\$
2.2, G	Align trail and transportation corridor design and development with the SHBMP.	County Planning Department	Long	\$\$
2.2, G	Integrate the updated SHBMP recommendations into the County's land use code update.	County Planning Department	Long	\$

Ref	Implementation Action	Lead	Timeline	Cost
2.2, H	Provide education for new residents and visitors on the value of agricultural lands and how to support them.	CCC, Upper Ark Conservation District, Envision	Medium	\$
2.2, H	Support agricultural producers to be sustainable, with consideration of impacts to agriculture in code (tax code, land use code), enforcement of the Chaffee County Right to Ranch policy and support for programs that help brand and promote local agricultural products.	Envision, Chaffee County Right to Ranch, Guidestone, PC	Medium	\$
2.2, H	Involve an agricultural representative in the Chaffee Recreation Plan to ensure it considers impacts of recreation to rancher operations.	Envision	Short	\$
2.3	Review and amend development regulations related to subdivisions to achieve consistency with County plans for public land access, trail easements, open space dedications as well as municipal standards in urban growth areas.	Planning Commission	Short	\$
2.3	Develop a GIS map of potential mining areas by conducting an assessment of geology, mining claims, and mining rights to inform the update to the land use code.			

### 3. AFFORDABLE & INCLUSIVE HOUSING

Ref	Implementation Action	Lead	Timeline	Cost
3.1, A	Support the soon the be created Chaffee Housing Authority by meeting financial commitments and participation by County leadership.	Elected officials, appointed officials, and municipal staff	Short	\$\$\$
3.1, A	Designate the Chaffee Housing Authority as the public entity to represent Chaffee County in affordable housing projects.	Elected officials, appointed officials, and municipal staff	Short initially	\$
3.1, A	Update the Regional Housing Assessment every 5 years.	Housing Authority	Short	\$\$
3.1, A	Use the Chaffee Housing Authority Strategic Plan and Regional Housing Assessment to periodically measure progress in achieving regional goals for affordable housing.	Housing Authority, with input from other housing entities	Medium	\$
<u>3.1, B</u>	Incentivize housing for low- and moderate-income households in designated districts using tools such as: fee reductions, density bonuses, and expedited approval.	Elected officials, appointed officials, and municipal staff	Short	\$
3.1, B	Research applicability of a County-wide inclusionary zoning ordinance for major subdivisions.	Elected officials, appointed officials, and municipal staff	Medium	\$
3.1, B	Refer to the Chaffee Housing Authority's Strategic Plan to align land use policies between the County and municipalities to support the production of affordable housing.	Housing Authority, HPAC to convene parties to draft policies	Medium	\$
3.1, B	Help fund and facilitate a County-wide study on vacation rentals and the feasibilirt of an impact fee to contribute to affordable housing projects	Housing Authority	Short	\$

Ref	Implementation Action	Lead	Timeline	Cost
3.1, B	Fast track approval of plans for continuum of care services facilities and affordable housing for seniors near municipalities	County staff		
3.1, B	Research and adopt zoning and development standards within designated districts that permit different housing types including duplexes, multiplex, tiny homes, ADUs, etc. as use by right.	Planning Collaborative (convened by HA)	Medium	\$
<u>3.1, C</u>	Build support for an affordable housing development and preservation fund.	Housing Authority & HPAC	Short	\$
3.1, C	Create a local impact investment structure to facilitate local investment in affordable housing development.	Housing Authority & CCCF	Short	\$
3.1, D	Identify potential contributions to the acquisition, rehabilitation or development of existing and/or new affordable developments.	Elected officials, appointed officials, & municipal staff		
<u>3.1, D</u>	Acquire and bank land and/or structures for future development, redevelopment, or financial equity.	Housing Authority	Short	\$\$\$
<u>3.1, D</u>	Identify potential contributions to the acquisition, rehabilitation or development of existing and/or new affordable developments	Elected officials, appointed officials, & municipal staff	Short initially	\$\$\$
3.1, D	Identify potential financial contributions to development costs of public private partnerships which result in permanent or long-term affordability	Elected officials, appointed officials, & municipal staff	Short initially	\$\$\$
3.1, D	Promote, facilitate and contribute to public private partnerships for the development of affordable housing	Housing Authority	Short initially	\$\$\$

# 4. CONNECTIVITY, MOBILITY & ACCESS

Ref	Implementation Action	Lead	Timeline	Cost
4.1, A	Task the Transportation Advisory Board (TAB) with development of the CCMTP.	TAB, Planning Manager	Short	\$\$
<u>4.1, D</u>	Task the TAB with development of a Five-Year Sustainable Funding Plan with add-a-year/drop-a-year updates annually to the Board of County Commissioners.	TAB, Planning Manager	Medium	
<u>4.2, E</u>	Involve County Sheriff and emergency service agencies in the planning, building and the everyday use of County airports, roads, freight routes, transit routes and bike and pedestrian trails to reduce user conflict and increase public safety.	TAB, BoCC, County Staff, Sheriff's Office	Medium	
<u>4.2, E</u>	Reduce vehicle trips on highways by promoting telecommunication, active land uses in and near existing communities, enhancing access to employment, recreation, public events, services and businesses by use of public transportation and other multimodal options.	TAB, County staff	Medium	
4.2, E	Identify areas with safety hazards and explore ways to improve safety and comfort. Prioritize bicycle and pedestrian infrastructure projects to promote safe nonvehicular commuting.	TAB, County staff, local communities	Medium	

Ref	Implementation Action	Lead	Timeline	Cost
4.2, E	Improve County highway bicycle and pedestrian crossings. Identify Safe Routes to School and prioritize bicycle/pedestrian improvements to and from schools.	TAB, County staff, local communities	Medium	
<u>4.5, I</u>	Create an ongoing annual Strategic Assessment and Maintenance Plan.	TAB, County Staff	Medium	
<u>4.5, I</u>	Maintain existing County roads, bridges and trails that connect residents, employment and visitors to destinations across the County.	County Staff	Short	Requires increase in budget
<u>4.5, I</u>	Develop County management and operations solutions to create and extend the life-cycle of corridors of all uses.	County Staff, BoCC	Medium	Requires increase in budget
<u>4.5, I</u>	Coordinate with local partners across sectors and jurisdictions on all multimodal projects.	TAB, County Staff, BoCC	Medium	Variable
<u>4.5, I</u>	Coordinate during the planning and design of improvement projects applying the context of "transportation corridors" for all modes to provide for efficiency of construction of multiple projects at once to maximize funding.	TAB, County Staff, CDOT, local communities	Medium	Variable
<u>4.5, J</u>	Align road development standards and road hierarchies across municipalities and the County for consistency with the Chaffee County Multimodal Transportation Master Plan and designated growth areas.	TAB, County Staff, BoCC, CDOT, local communities	Short	Variable
<u>4.5, J</u>	Conduct a fiscal impact study to assess costs of road construction and to address issues such as future maintenance and State Highway access improvements.	TAB, County Staff, BoCC, CDOT	Medium	Variable
<u>4.5, J</u>	Develop a multi-year Capital Improvements Plan for County roads to prioritize road improvements.	BoCC, County Staff, PC	Medium	Variable
<u>4.5, J</u>	Assess strategies for maintaining the ability of agriculturalists to safely move agricultural machinery and move livestock and agricultural products around the county.	BoCC, ranching representatives, CDOT, Sheriff	Medium	Variable
<u>4.1, C</u>	Prioritize trail construction and improvements that connect high concentrations of people to activity centers and connect those with high mobility needs and under-served populations to community services, schools and housing.	TAB, SPOT, local communities	Medium	Variable
<u>4.1, C</u>	Align open space and trail dedication policies, plans, and standards across municipalities and the County.	TAB as part of CCMTP	Short	Variable
<u>4.1, C</u>	Invest in the construction of a multi-use long-distance trail connections throughout the County utilizing designated transportation corridors that connects Salida, Poncha Springs, and Buena Vista to each other.	TAB as part of CCMTP	Short	Variable
<u>4.1, C</u>	Use available rights of way where available for trails to maximize limited funding.	TAB as part of CCMTP, RiB	Short	Variable
4.3, G	Work collaboratively with federal, state, and municipal partner to identify public land access points to prioritize for maintaining access as the region grows.	TAB, local communities, BoCC, PC	Short	Variable

Ref	Implementation Action	Lead	Timeline	Cost
4.3, G	Assess existing facilities and access points for capacity and manage to minimize over-use.	County Staff, SPOT, BoCC	Short	Variable
4.5, K	Study the feasibility of a more robust and efficient mass transit system in the County and/or region.	TAB, Chaffee Shuttle, CDOT, RiB	Medium	Variable
4.5, K	Provide support to the transit providers to expand service to have local circulating routes in each community and between communities for recreational activities, service and employment to connect Chaffee County to services and activities outside the county.	Chaffee Shuttle, BoCC, PC	Short	Variable
<u>4.5, K</u>	Implement a one-stop-shop for transit with a call center, website and mobile application to make accessing transit services easier.	Chaffee Shuttle	Short	\$\$
4.4, H	Identify transportation barriers to business employers and employees, including tourism, and assist with their needs.	TAB, Chaffee Shuttle	Medium	Variable
<u>4.4, H</u>	Assure public access to County telecommunication systems.	TAB	Short	Variable
<u>4.4, H</u>	Develop freight movement and accessibility criteria to improve delivery options.	TAB	Short	Variable
4.4, H	Invest in the construction of bicycle lanes, sidewalks or multi-use paths, broadband/fiber optic cable on both sides of the road when County roads undergo significant maintenance projects.	BoCC, PC, TAB	Short	Variable
<u>4.4, H</u>	Evaluate the expansion of airports to support their commercial activities.	Airport Managers in Salida and BV	Short	Variable
<u>4.6, L</u>	Review development regulations for safe and redundant access in natural hazard zones and amend to ensure future County developments are designed to provide for redundancy of ingress/egress.	TAB, BoCC, County Staff, PC	Short	Variable
<u>4.6, L</u>	Review and amend development regulations to require consideration of planned multimodal transportation infrastructure within developments such as safe routes to school, transit stations/shelters, bus bike racks, park-and-rides, transit pull-ins/pullouts, telecommunication links and connections, etc.	TAB, BoCC, County Staff, PC	Short	Variable
<u>4.6, L</u>	Ensure the development review process includes consistency with transportation related plans, such as the Chaffee County Multimodal Transportation Plan, in order to achieve transportation goals between and within developments.	TAB, BoCC, County Staff, PC	Short	Variable
4.6, L	Consider the use of the TAB as a review agency for developments where consistency with state, regional, and county transportation goals are applicable.	BoCC, PC, TAB	Medium	\$

Ref	Implementation Action	Lead	Timeline	Cost
4.3, F	Expand transit options in Chaffee County for residents, employees/employers and visitors.	Chaffee Shuttle, TAB, BoCC	Medium	Variable
<u>4.3, F</u>	Coordinate with businesses/employers and Economic  Development organizations to eliminate transportation barriers for employees.	TAB, County Staff, EDC	Long	Variable
<u>4.3, F</u>	Complete an inventory of bicycle/pedestrian assets on the County road system to identify needs and gaps between housing, employment and essential goods and services.	TAB, County Staff, local communities	Long	Variable
<u>4.3, F</u>	Prioritize multi-modal access within new development projects	TAB, BoCC, County Staff, PC		

# 5. RESILIENT & SUSTAINABLE ENVIRONMENT

Ref	Implementation Action	Lead	Timeline	Cost
<u>5.1, A</u>	Treat 30,000 acres of public and private lands by 2030 to decrease risk wildfire poses to community resources by half, while also enhancing wildlife habitat.	Envision Forest Health Council	Short	\$\$\$
<u>5.1, A</u>	Develop collaborative funding to support above treatment (with estimated cost of \$45 million) with the Forest Health Council and creation of an Upper Arkansas Forest Fund that builds upon/leverages Agency and Common Ground funds.	Envision Forest Health Council, National Forest Foundation	Short	\$\$\$
<u>5.1, A</u>	Implement Chaffee Chips, an inter-agency program enabling private landowners to create defensible space and enhance the health of their local forest.	Envision, Chaffee Fire, CSFS	Short	\$
<u>5.1, A</u>	Implement Collaborative Communications to transparently track and celebrate progress.	Envision	Short	\$
<u>5.1, A</u>	Collaborate with the Planning Commission and the Envision Forest Health Council to implement immediate risk code modifications identified in the CWPP (by 2021) and to update zoning/codes to enhance fire resilience in new development.	County Staff, PC, Envision Forest Health Council	Short	
<u>5.2, B</u>	Complete the Chaffee County Hazard Mitigation Plan Update.	County Staff	Medium	
<u>5.2, B</u>	Collaborate with Planning Commission to integrate the recommendations for hazard mitigation into the land use code update.	County Staff	Medium	
<u>5.5, J</u>	Adopt a revised water adequacy supply standard for development	County Staff, PC	Short	\$

Ref	Implementation Action	Lead	Timeline	Cost
5.2, E	Invest in and protect wetlands and riparian areas that attenuate floods and capture sediment to build our resilience to fire and flood.		Long	
<u>5.2, E</u>	Execute program for payments for ecosystem services for landowners to enhance floodplains and river corridors	Common Ground, CCC	Medium	Funded
5.2, F	Maintain existing and historic ditches that are essential to agriculture and support groundwater recharge.	UAWCD	Long	\$\$\$
<u>5.2, F</u>	Research and develop market alternatives to buy and dry.	UAWCD	Medium	
<u>5.3, G</u>	Formalize and adopt a Chaffee County Energy Plan; building off the plan created by Clean Energy Chaffee (CEC) in March 2020.	CEC, Chaffee Green, GARNA, Salida Sustainability	Medium	\$
5.3, G	Establish goals and strategies of the Energy Plan based on reducing the identified major sources of carbon emissions in the County, in line with Governor's Roadmap to 100% Renewable Energy by 2040 and Bold Climate Action.	Clean Energy Chaffee, Salida Sustainability	Short	\$
<u>5.3, G</u>	Work with experts in the field of energy conservation and with energy providers to complete a modified energy supply cost/benefit analysis.	Clean Energy Chaffee, Salida Sustainability	Medium	\$
<u>5.3, G</u>	Using the results of the energy supply cost/benefit analysis, identify and plan for implementation of the lowest cost alternatives to reduce carbon emissions.	Clean Energy Chaffee, Salida Sustainability	Medium	\$
<u>5.3, G</u>	Develop and adopt procedures and protocols to improve the energy efficiency of its own operations and facilities.	Clean Energy Chaffee, Salida Sustainability	Long	\$
<u>5.3, G</u>	Make cost-effective bulk purchases of energy efficient supplies and equipment for its own use and those of the municipalities, businesses and homeowners.	Clean Energy Chaffee, Salida Sustainability	Medium	\$
<u>5.3, G</u>	Educate the public on energy, DIY and finance options as needed. Research and encourage involvement of resources to educate the consumer on how to address energy challenges.	Clean Energy Chaffee, Salida Sustainability	Short	\$
5.3, G	To promote job growth and energy efficiency in single family homes, create and host a partnership with Energy Smart Colorado to assist with and subsidize the cost of professional energy audits for homes.	County Staff, CCEDC	Short	\$\$
<u>5.3, G</u>	Support and encourage citizens in their efforts to establish solar gardens within the County.	Clean Energy Chaffee	Medium	\$
5.3, G	Create a map of future energy sites by geothermal and solar potential.	Clean Energy Chaffee		
<u>5.3, G</u>	Promote the 100% free energy audit program from Northwest Colorado Council of Governments to promote energy efficiency and lower utility bills for low income residents.	County DHS, CEC	Short	\$

Ref	Implementation Action	Lead	Timeline	Cost
5.3, H	As County-owned vehicles are retired, replace them with electric vehicles, supported by an appropriately extended vehicle charging infrastructure.	CEC, Salida Sustainability	Medium	\$\$\$
<u>5.3, H</u>	Develop an electric vehicle charging infrastructure throughout the County.	CEC, Salida Sustainability	Medium	\$\$\$
<u>5.3, H</u>	Coordinate permitting and siting processes across jurisdictions to expedite renewable energy development.	CEC, Salida Sustainability	Medium	\$\$\$
<u>5.3, H</u>	Establish and Audit Retrofit procedure for commercial buildings and low income housing to a high-performance standard to improve their energy efficiency.	CEC, Salida Sustainability	Medium	\$\$
<u>5.3, H</u>	Expand non-vehicle transportation alternatives throughout the County and encourage human-powered transportation and pedestrian-oriented land use patterns to reduce greenhouse gas emissions.		Medium	
<u>5.3, H</u>	Investigate the possibility of reviving the dormant railroad tracks in the Upper Arkansas Valley.		Medium	
5.3, H	To promote job growth and energy efficiency in commercial buildings, expand and promote the "Colorado Commercial Property Assessed Clean Energy Program" or C-Pace to provide affordable, long-term financing for energy and water efficiency and renewable energy projects.	CCEDC, CEC	Short	\$
<u>5.4, I</u>	Evaluate the current waste management systems in the County on their effectiveness and efficiency in diverting waste from the landfill.	Chaffee Green, GARNA	Short	Funded
<u>5.4, I</u>	Develop a waste management plan independent of the Sustainability Plan. Create team to determine details about how to achieve goals	Chaffee Green, GARNA	Medium	
<u>5.4, I</u>	Develop a County-wide integrated waste management system that focuses on next-generation recycling techniques and composting.	Chaffee Green, GARNA	Medium	\$
<u>5.5, L</u>	Work closely with the Upper Arkansas Conservation District to enhance resiliency in water rights management.	County Staff		
<u>5.5, L</u>	Collaborate with Buena Vista to adopt an overlay for Cottonwood Creek that reduces future well density and protects the Town of Buena Vista's water supply and riparian corridor.	County Staff and PC	Medium	
<u>5.5, L</u>	Collaborate with Salida on protection of the municipal water supply along the South Arkansas.	County Staff	Medium	

Ref	Implementation Action	Lead	Timeline	Cost
<u>5.5, K</u>	Assess County facility cost benefits for integration of water efficiency .	County Staff	Medium	
<u>5.5, K</u>	Integrate water efficiency into the land use code update.	County Staff	Medium	
<u>5.6, M</u>	Explore a river corridor overlay as part of the land use code update to identify best use.	County Staff, PC	Short	
<u>5.6, N</u>	Assess the potential of increased nitrate concentrations from septic failure.	CCPHED	Medium	\$\$
<u>5.6, O</u>	Review current streamside setback, wetland, and riparian habitat standards for consistency with best management practices.	County Staff, PC	Short	
<u>5.6, P</u>	Assess land use code for vegetation disturbance limits and revegetation standards, zero net runoff for development and low impact development, and other best practices.	County Staff, PC	Medium	
<u>5.6, R</u>	Support an Arkansas River health study to inform a long-range action plan for the river and watershed.	UAWCD	Medium	\$\$\$
<u>5.6, R</u>	Support the development of a watershed collaborative to develop a Stream Management Plan and/or Integrated Water Resource Management Plan.	UAWCD, GARNA	Medium	\$\$\$
5.7, W	Work with CPW and nonprofit partners to identify habitat priority conservation areas for focal species.	Envision	Short (in progress)	\$
<u>5.7, U</u>	Envision Chaffee County will engage with the Colorado Forest Restoration Institute at CSU, the Chaffee Recreation Council and the community to complete mapping/modelling by summer 2021.	Envision	Short (in progress)	
<u>5.7, V</u>	Ensure all Envision data is housed at the County.	Envision, County Staff	Medium	
<u>5.7, V</u>	Research best practices in land use mitigation standards for focus species (wildlife human conflict, migration corridors, winter habitat, riparian habitat, etc.).	County Staff, PC	Short	
<u>5.7, V</u>	Use research to inform the development of appropriate development standards that mitigate impacts to wildlife.	County Staff, PC	Short	
<u>5.7, U</u>	Work with CPW and nonprofit partners to use the habitat conservation map to inform location and development standards for highest priority habitat.	County Staff, PC	Short	\$\$\$
5.7, X	Leverage funding, grants, and collaborative partnerships to enhance stewardship and protect wildlife habitat on private lands.	Envision Forest Health Council	Medium	
<u>5.7, X</u>	Educate the community regarding wildlife needs and what community members can do to protect wildlife.	Envision Rec Council	Medium	

Ref	Implementation Action	Lead	Timeline	Cost
5.8, Y	Assist in developing a citizen advocacy group like Clean Energy Chaffee, to coordinate education and outreach to citizens relating to reduction of carbon footprint individually and in the County.	BoCC	Long	
<u>5.8, Y</u>	Expand on the accomplishments Salida has made in completing a Greenhouse Gas (GHG) Inventory by conducting a County-wide GHG Inventory. Data from the inventory can be used as a tool for setting goals and priorities around GHG emission reductions.	BoCC	Medium	
<u>5.8, Z</u>	Develop Chaffee County Certified Design that offers design guidance for voluntary actions based on local knowledge of the County weather including information about solar orientation, insulation, driveway orientation to minimize snow drifts, etc.	Chaffee Green, GARNA, CEC	Short	\$\$
<u>5.8, Z</u>	Chaffee County accepts the Governor's Sustainability Challenge to integrate environmental science with community-based education approaches, resulting in collaboration, participation and innovation.	Chaffee Green, GARNA, CEC	Medium	\$
<u>5.8, Z</u>	Work with local builders and residents to educate them on good building practices and the adoption and application of the latest building methods and codes.	Chaffee Green, GARNA, CEC	Medium	\$\$
<u>5.8, Z</u>	Identify key priority areas for an outreach campaign to educate the general public, and other stakeholders	Chaffee Green, GARNA, CEC	Medium	\$
5.8, AA	Organize County services and staff to provide a focus on ecological health and services by appointing an existing employee or creating a new position called "Sustainability Manager" by 2021	Chaffee Green, GARNA, County Staff	Short	\$
5.8, AA	Support this new position to focus on serving the public needs relative to smart energy transition resulting in employment and lower utility bills.		Medium	\$

#### 6. JOBS & ECONOMY

Ref	Implementation Action	Lead	Timeline	Cost
6.1, A	Educate on "Agritourism" and other innovative economic methods to maintain working landscapes and boost the local economy.	Guidestone, Envision	Short	\$
<u>6.1, A</u>	Create a County wide Agricultural Sustainability Advisory committee to develop, promote, and support programs to support local agriculture and ranching encompassing environmental concerns, economic concerns, etc.	Guidestone, CCCF, UAWCD	Medium	\$
<u>6.1, A</u>	Support and education in farming and ranching through local educational institutions (high school, CMC).	UAWCD, Guidestone, CSU Extension	Medium	\$

Ref	Implementation Action	Lead	Timeline	Cost
6.1, B	Encourage the formation of a citizen entrepreneur advocacy group that focuses on the specific needs of existing businesses. Educate on economic tools for marketing, cooperative, branding, etc.	Small Business Development Center	Short	\$
<u>6.2, E</u>	Develop an early wins plan.	CCEDC, Envision	Medium	\$
<u>6.2, C</u>	Attract new agriculture, aquiculture, and small-scale farming industries to support local food production.	CCEDC	Medium	
<u>6.3, F</u>	Ensure the Collegiate Peaks Scenic and Historic Byways is integrated into the Chaffee County Visitor's Bureau annual work plan.	CCHAAB, GARNA, County Staff, CCVB	Short	\$\$
6.5, H	Work with CMC and other educational partners to offer programming.	CMC, CCEDC, Salida & BV School Districts	Short	
<u>6.6, I</u>	Host a building and development community charrette to discuss opportunities to streamline and improve the land use regulations to support economic opportunity, creativity, and innovation.			
<u>6.4, G</u>	Maintain and update the broadband plan.	County Staff, CCEDC	Short	

# 7. GROWTH & LAND USE

Ref	Implementation Action	Lead	Timeline	Cost
<u>7.1, B</u>	Research land use incentives used by peer communities to	PC (in retreat)	Medium	\$
	direct growth to inform the land use code update.			
<u>7.1, C</u>	Engage local community members and municipalities to	PC (in retreat)	Medium	\$
	develop and approve of specific area plans and engage in joint			
	planning efforts.			
7.2, E	Research and prioritize strategies to achieve better	PC	Short	\$
	development including but not limited to density bonuses,			
	cluster developments, conservation development, transfer of			
	development rights and other appropriate strategies.			
<u>7.2, E</u>	Update the development regulations to integrate most	PC	Short	\$\$
	appropriate strategies.			
7.2, F	Identify existing gaps and deficits in overlapping agency	County Staff	Short	\$
	responsibilities for protecting critical land values.			
7.2, F	Assess relevant plans and the land use code for existing	County Staff	Short	\$
	policies and processes to inform recommendations for			
	development.			
7.2, F	Update land use regulations as necessary based on	County Staff	Short	\$
	assessment.			

Ref	Implementation Action	Lead	Timeline	Cost
<u>7.2, G</u>	Update the development code to include recommendations in the updated Collegiate Peaks Scenic Byway's Corridor Management Plan.	County	Medium	\$\$
<u>7.2, G</u>	Develop a scenic byways visual resource assessment methodology to include in an update to scenic resources development standards.	ССНААВ	Medium	\$\$
<u>7.2, G</u>	Consider integrating visual resource with a scenic value overlay.	County Staff	Medium	\$\$
<u>7.3, H</u>	Create a collaborative environment between municipalities and County to analyze the cost/benefit of providing infrastructure or services.	County Staff	Short	\$\$
<u>7.3, H</u>	Create a dedicated funding source for aiding municipalities with infrastructure service costs when annexations occur.	County Staff	Medium	\$
<u>7.3, H</u>	Hold County-owned parcels near existing municipalities for future schools, housing, water/wastewater treatment plants, landfills, and other future infrastructure needs.	County Staff	Long	\$
<u>7.3, I</u>	Create an accessible geographic database to communicate information on existing conditions such as county infrastructure, facilities, utilities, wildlife habitat and migration corridors.			
<u>7.4, J</u>	Write a proposal to DOLA to fund an update the development code.	County Staff	Short	\$\$\$
<u>7.4, J</u>	Research regulatory policy examples to achieve community goals.	County Staff	Medium	\$
<u>7.4, J</u>	Create overlays showing land use types/zones, viewsheds, open space, existing and proposed multimodal transportation routes, telecommunications, and water supply.	County Staff, Office of Housing	Medium	\$
7.4, H	Develop Focus Area master plans for Johnson Village, Nathrop Townsite, Maysville Townsite, and Highway 50 Corridor.			